

**APPENDIX A1 – SNAP SHOT OF CURRENT STRATEGIES, PROGRAM AREAS, AND OUTCOMES  
BY OBJECTIVE AND COMMUNITY GOAL  
OBJECTIVE 1: SOCIAL AND ECONOMIC SUCCESS**

<b>COMMUNITY GOAL</b>	<b>STRATEGY</b>	<b>PROGRAM AREA</b>	<b>OUTCOMES</b>
Goal 1: Food to eat and a roof overhead	Prevent homelessness	Utility Assistance	✓ 10,365 at risk families and individuals avoid becoming homeless
		Housing Stability	✓ 610 individuals, households and elders avoid becoming homeless
			✓ 77 families and individuals meet their immediate housing needs
			✓ 250 women are able to meet basic self-care and other survival needs
			✓ 100 people in a neighborhood have access to critical services
	Mitigate food insecurity, poor nutrition and hunger	Child Nutrition	✓ 1,800 children are able to meet their nutritional needs
			✓ 800 children meet their nutritional needs during the summer months
		Senior Congregate Meals	✓ 12,950 elders meet their nutritional needs
		Meal Programs	✓ People meet their nutritional needs through 246,784 meals
		Home Delivery Services	✓ 368 vulnerable people are able to meet their nutritional needs
		Food System Supports	✓ 16 agencies have improved ability to deliver quality food services
			✓ 952 phone contacts - people access food and community services

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Goal 2: Supportive relationships within families, neighborhoods and communities	Build connections between residents and their communities	Community Service Network	<ul style="list-style-type: none"> <li>✓ 1,419 elders connect to communities through volunteer and intergenerational programs with school age children</li> <li>✓ 75 elders connect with their community</li> </ul>
	Strengthen child development and early learning	Child Care Subsidy Program	<ul style="list-style-type: none"> <li>✓ 615 children placed in secure affordable child care settings</li> </ul>
		Child Care Quality Assurance	<ul style="list-style-type: none"> <li>✓ 270 Seattle child care sites and 4,851 children have quality child care services</li> <li>✓ 885 child care staff have improved ability to deliver quality services</li> <li>✓ 1,606 families access/secure affordable care through information and referral services</li> </ul>
		Early Childhood Education	<ul style="list-style-type: none"> <li>✓ 385 families prepare their young children to enter kindergarten</li> <li>✓ 10 agencies have improved ability to deliver quality services (health promotion)</li> </ul>
		Out of School Time	<ul style="list-style-type: none"> <li>✓ 332 children succeed in school</li> </ul>
	Support families by enhancing parenting/family management support for their children's learning	Family Support	<ul style="list-style-type: none"> <li>✓ 205 students succeed in school</li> <li>✓ 1,548 parents participate in children's learning</li> </ul>
		Family Support Centers	<ul style="list-style-type: none"> <li>✓ 2,100 parents/guardians acquire/strengthen parenting skills</li> </ul>

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Goal 2: Supportive relationships within families, neighborhoods and communities (cont.)	Support families by enhancing parenting/family management support for their children's learning	Immigrant and Refugee Parenting Program	✓ 611 educationally at risk student make academic progress
		Citizenship	✓ 336 people access community services and 302 people obtain legal assistance ✓ 160 families/households access critical community services
		Family Support Worker	✓ 1750 parents/guardians at risk of crisis participate in children's learning
	Collaborate across systems to ensure coordinated, effective community-wide support for children, youth and families	Capacity Building	✓ 19 immigrant and refugee community agencies have improved ability to deliver quality services
		Families and Education	✓ 23 schools increase connections with parents to increase participation in children's learning

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Goal 2: Supportive relationships within families, neighborhoods and communities (cont.)	Develop youth assets to improve academic success and job skills/career exploration that create successful transitions to adulthood	Youth Services	<ul style="list-style-type: none"> <li>✓ 307 educationally at-risk youth make academic progress</li> <li>✓ 180 youth succeed in school</li> <li>✓ 1,132 youth develop/strengthen social skills</li> <li>✓ 178 youth develop positive self-esteem</li> <li>✓ 20 adults are involved in positive peer and/or intergenerational relationships</li> <li>✓ 261 youth participate in programs that will connect them to their communities</li> <li>✓ 43 family members have healthy nurturing relationships with one another</li> <li>✓ 50 youth develop mutually supportive relationships with peers and/or adults</li> <li>✓ 425 youth learn and incorporated behaviors and skills that foster violence free interactions and have healthy, nurturing relationships with their family</li> <li>✓ 20 educationally at risk youth make academic progress</li> <li>✓ 4 youth strengthen social skills</li> </ul>
	Provide interventions to juvenile delinquency, homelessness and poor academic performance		
	Strengthen child development and early learning	Child Care	<ul style="list-style-type: none"> <li>✓ 10 homeless infants/young children meet developmental milestones</li> </ul>

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Goal 3: A safe haven from all forms of violence and abuse	Educate and train residents, providers and city personnel on domestic violence, and abuse prevention and intervention	Annual Conference	✓ 100 DV staff have improved ability to deliver quality services
		Youth Services	✓ 225 youth learn and incorporate behaviors and skills that foster violence-free interactions
	Organize the City and communities to work against domestic violence	Domestic Violence Prevention Training	✓ 800 Staff trained - Workplaces change to improve/serve victims of domestic violence
		Organizing	✓ 150 community residents will participate in community capacity building because of community organizing strategies.
Goal 4: Health care to be as physically and mentally fit as possible	Promote independence and enhance quality of life for elders and people with disabilities	Disability Information and Assistance	✓ 7,812 contacts for information and assistance help people with disabilities live as independently as possible
		Caregiver Supports	✓ 850 caregivers have access to community services
		Community Information and Assistance	✓ 7,745 people have access to community services and activities and 277 individuals are able to maintain the highest possible quality of life
		Disability Services	✓ 110 people with physical disabilities and/or mental illness are able to live as independently as possible
		Social, Health and Family Support	✓ 5,230 adults are able to maintain the highest quality of life

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Goal 4: Health care to be as physically and mentally fit as possible (cont.)		Caregiver Support	✓ 774 caregivers are able to maintain the highest possible quality of life for elders
		Senior Day Programs	✓ 3,709 elders are able to maintain the highest possible quality of life
		Transportation	✓ 3,050 people have access to community services
	Increase health of youth at risk or in crisis through youth counseling and health awareness programs	Youth Counseling	✓ 195 youth and their families strengthen coping abilities and 5 families break the dependency of alcohol/drugs for addicted youth
Goal 5: Education and job skills to lead an independent life	Increase academic success, work based skills, and reduce racial disproportionality in youth education outcomes through youth employment and career exploration programs	Youth Employment/ Upward Bound	✓ 950 educationally at-risk students make academic progress ✓ 36 youth strengthen concrete job skills
		Young Parent Support	✓ 40 teen parents and 5 youth obtain high school diplomas/GED

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Goal 5: Education and job skills to lead an independent life (cont.)		Youth Services	<ul style="list-style-type: none"> <li>✓ 101 youth improve English language, literacy and/or mathematical skills</li> <li>✓ 151 at-risk youth strengthen job readiness skills</li> </ul>
	Strengthen the economic self-sufficiency of adults over 55 years of age	Senior Employment	<ul style="list-style-type: none"> <li>✓ 235 seniors obtain a livable wage job</li> <li>✓ 28 seniors are able to retain jobs in subsidized positions</li> </ul>

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OBJECTIVE 2: SAFETY NET**

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Goal 1: Food to eat and a roof overhead	Prevent homelessness	Aging Services	✓ 207 vulnerable elders avoid becoming homeless and maintain independence
		Housing Services	<ul style="list-style-type: none"> <li>✓ 483 vulnerable adults avoid becoming homeless</li> <li>✓ 272 vulnerable adults and 17 families meet immediate housing needs</li> <li>✓ 150 vulnerable adults secure and establish stable housing</li> <li>✓ 25 people with physical disabilities and/or mental illness are able to live as independently as possible (Payee services Housing for People Living with Aids)</li> </ul>
	Meet immediate housing, self care and survival needs to transition people to independence	Senior Day Programs	✓ 128 homeless elders are able to meet their basic self care and survival needs
		Shelter	<ul style="list-style-type: none"> <li>✓ 15,141 adults, 1,109 families/households, and 342 youth meet their immediate housing needs</li> <li>✓ 2,925 additional bed nights during the Winter overflow months help additional people meet their immediate housing needs</li> </ul>



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Goal 1: Food to eat and a roof overhead (cont.)		Homeless Services	<ul style="list-style-type: none"> <li>✓ 285 individuals secure and establish stable housing</li> <li>✓ 3,035 households are able to meet basic self care and/or survival needs (voice mail and donated household furnishings)</li> <li>✓ 7,696 people are able to meet basic self care and/or survival needs (day and hygiene centers)</li> <li>✓ 673 families/households, 143 individuals and 236 youth secure and establish stable housing</li> <li>✓ 750 homeless adults in crisis become more economically self-sufficient (worker's center)</li> </ul>
		Community Information Line	<ul style="list-style-type: none"> <li>✓ 26,200 contacts for information and referral help people access critical community services</li> </ul>
	Reduce homelessness through transitional and permanent housing	Transitional Housing	<ul style="list-style-type: none"> <li>✓ 623 families/households, 78 individuals and 141 youth secure and establish stable housing</li> </ul>
	Mitigate food insecurity, poor nutrition and hunger	Senior Day Program	<ul style="list-style-type: none"> <li>✓ 600 vulnerable and homeless elders meet their nutritional needs</li> </ul>
		Food Banks	<ul style="list-style-type: none"> <li>✓ 135,769 people are able to meet their nutritional needs</li> </ul>

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Goal 1: Food to eat and a roof overhead (cont.)		Emergency Meals	<ul style="list-style-type: none"> <li>✓ 348 homeless people meeting their nutritional needs</li> <li>✓ Homeless people meet their nutritional needs through 72,000 meals</li> </ul>
		Food System Supports	<ul style="list-style-type: none"> <li>✓ 50 food programs have strengthened capacity and infrastructure in King County (transportation and distribution)</li> </ul>
Goal 2: Supportive relationships within families, neighborhoods and communities	Strengthen child development and early learning	Out of School Time	<ul style="list-style-type: none"> <li>✓ 166 homeless children succeed in school and develop mutually supportive relationships with peers and/or adults</li> </ul>
	Provide interventions to juvenile delinquency, violence, homelessness and poor academic performance	Youth Services	<ul style="list-style-type: none"> <li>✓ 320 homeless youth develop mutually supportive relationships with peers and adults and are connected to their communities</li> <li>✓ 17 households in crisis strengthen parenting skills (youth parents)</li> <li>✓ 6 homeless youth will have increased academic achievement</li> <li>✓ 361 homeless youth strengthen social skills</li> </ul>

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Goal 3: A safe haven from all forms of violence and abuse	Educate and train residents, providers and city personnel on domestic violence and abuse prevention and intervention	Grant to Encourage Arrests	✓ 1,000 police staff trained. Systems improve to serve/protect victims of domestic violence
	Fund programs to assist victims and survivors of abuse	Victim Assistance	<ul style="list-style-type: none"> <li>✓ 972 victims of violence/abuse are able to meet safety needs</li> <li>✓ 2,298 families and individuals are able to cope with the effects of violence/abuse</li> <li>✓ 92 families who are victims of domestic violence meet immediate housing needs and 2,500 motel voucher bed nights help domestic violence victims meet immediate housing needs.</li> <li>✓ 272 victims are able to obtain legal assistance</li> <li>✓ 1,018 contacts for assistance help survivors cope with the effects of violence/abuse</li> <li>✓ 258 batterers who receive services stop/reduce abusive behaviors</li> </ul>
		Elder Abuse Prevention	✓ 250 older/vulnerable adults live in safety

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Goal 4: Health care to be as physically and mentally fit as possible	Promote independence, enhance quality of life and choice for elders and people with disabilities through a network of community supports	Case Management and Advocacy	<ul style="list-style-type: none"> <li>✓ 8,818 elders are able to maintain the highest possible quality of life</li> <li>✓ 2,628 service hours help people to obtain legal assistance</li> </ul>
		Outreach	<ul style="list-style-type: none"> <li>✓ 173 elders are able to maintain the highest possible quality of life</li> </ul>
		Caregiver Training	<ul style="list-style-type: none"> <li>✓ 6,000 caregivers have improved ability to deliver quality services</li> </ul>
		In Home Care Chore/COPES, Respite Care	<ul style="list-style-type: none"> <li>✓ 2,284 elders are able to maintain the highest possible quality of life</li> <li>✓ 340 people with physical disabilities and/or mental illness are able to live as independently as possible (respite care)</li> </ul>
		Health and Mental Health	<ul style="list-style-type: none"> <li>✓ 116 elders are able to maintain the highest possible quality of life</li> </ul>
		System Supports	<ul style="list-style-type: none"> <li>✓ 13 agencies have improved ability to deliver quality services (Day Center certification)</li> </ul>

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Goal 4: Health care to be as physically and mentally fit as possible (cont.)	Fund effective youth counseling and health awareness programs to increase health of youth at risk or in crisis	Youth Services	✓ 114 homeless youth are able to maintain the highest quality of life (through public health programs)
Goal 5: Education and job skills to lead an independent life	(McKinney grant funded program administered by the Workforce Development Council)	Homeless Intervention Project	✓ 260 homeless adults secure and establish stable housing (Employment program administered by the WDC, housing outcome required for McKinney funds)
	Increase academic success, work based skills, and reduce racial disproportionality in youth education outcomes through youth employment and career exploration programs	Youth Services	✓ 85 homeless youth strengthen job-readiness skills

**APPENDIX A1 – SNAP SHOT OF CURRENT STRATEGIES, PROGRAM AREAS, AND OUTCOMES  
BY FUNDING OBJECTIVES AND COMMUNITY GOALS**

<b>COMMUNITY GOAL</b>	<b>STRATEGY</b>	<b>PROGRAM AREA</b>	<b>OUTCOMES</b>
Goal 6: Equal access to high quality, culturally competent services. <sup>1</sup>	Fund programs and services that demonstrate sustained progress in improving service quality and efficiency	Capacity Building	<ul style="list-style-type: none"> <li>✓ community based agencies have improved ability to deliver quality services</li> <li>✓ Membership of two coalitions have strengthened ability to provide housing and support services</li> <li>✓ 750 community based staff have improved ability to deliver quality services (Training)</li> </ul>
	Increase community based agency capacity to improve their environment for service delivery through construction financing and remodeling projects	Architect Assistance	<ul style="list-style-type: none"> <li>✓ 30 agencies have improved ability to deliver quality services</li> </ul>
		Loan Program	<ul style="list-style-type: none"> <li>✓ 4 agencies will improve ability to delivery quality services</li> </ul>
	Improve access to services needed to foster improved educational outcomes, job skills, strong family relations and health	Help For Working Families	<ul style="list-style-type: none"> <li>✓ 3,000 people are connected to benefits and services</li> </ul>
		Information and Assistance	<ul style="list-style-type: none"> <li>✓ 51,000 contacts - people access community services</li> </ul>

<sup>1</sup> Goal 6 Systems change and system supports cut across both funding objectives

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Goal 6: Equal access to high quality, culturally competent services. (cont.)	Fund services that make measurable progress toward the adoptions and implementation of county, regional, state and federal human services policies consistent with the city of Seattle's legislative agenda	Advocacy	<ul style="list-style-type: none"> <li>✓ 2,500 community members participate in legislative advocacy</li> <li>✓ 185 low income people access critical community services and activities</li> </ul>